

<b>Item No.</b>	<b>Classification:</b> Open	<b>Date:</b> 13 April 2012	<b>Decision taker:</b> Cabinet Member for Children's Services
<b>Report title:</b>		Commissioning youth provision 2012-13	
<b>Wards or groups affected:</b>		All	
<b>From:</b>		Strategic Director of Children's Services	

## RECOMMENDATIONS

1. That the 2012-13 commissioning allocations recommended in appendix 1 of this report be approved.
2. That the Cabinet member notes that the Strategic Director of Children's Services monitor progress and retain the right to withhold funding should the conditions not be met.

## BACKGROUND INFORMATION

3. The 2008-2011 'More for Young People to Do' commissioning programme, as agreed by Council Assembly on 29 February 2008, ends on 30 April 2012.
4. On 13 December 2011, Cabinet agreed to reconfigure the delivery arrangements for the youth service, to a) give effect to the Council Assembly decision on 22 February 2011 to achieve budget savings of £1.5m in this area and b) reach more of Southwark's teenagers (the existing youth service reaches only around 14%) in a way that complements externally provided provision and makes best use of the expertise in the voluntary sector. While demonstrating the council's commitment to continue funding non-statutory youth provision, the decision requires the council to think differently about how it provides services, to ensure limited resources are put to best use and have the biggest positive impact on young people's opportunities.
5. At the time of the December decision, the Cabinet Member for Children's Services stated: "The council's aim is to create a service that better provides what young people want and need – to create a youth service that gives young people experiences that could, for some of them, be positively 'life-changing'. The new delivery arrangements will provide a youth service that can help unlock young people's potential, by providing a variety of accessible, affordable, high quality, attractive and well-publicised activities that develop the aspirations and technical and relationship skills that they need to succeed in life. The youth service will work with young people – and their families – in a way that delivers social justice, tackles disadvantage and embraces and celebrates cultural diversity."
6. Southwark's voluntary sector youth provision was previously funded on the basis of historical funding, without robust assessment of existing need, impact or value for money. The Cabinet decision included agreement to decommission activities that are not high quality, fit for purpose or meeting need, and move voluntary sector provision to new commissioning arrangements which maximise the sector's expertise, increase value for money and reduce duplication.
7. Of the total 2012/13 youth service budget of £2.2 million – which is higher than the national average – £500,000 will be spent on newly commissioning providers

in the community and voluntary sector. The remainder will be spent on council-run provision and existing contracts. This report concerns only the £500,000 to be spent on new commissioning of providers.

8. A 2012/13 commissioning strategy was developed. Providers and young people have been involved throughout its development, which has also been supported by a wide-ranging needs analysis at ward and community council area across a range of factors including age, gender, ethnicity, and levels of teenage conception, youth offending, and being not in education, employment or training (NEET), as well as educational attainment, and levels of disability, deprivation and children in need.
9. Applications for the 2012-13 commissioning programme were advertised in February, with 61 received.
10. The assessment process covered four stages:
  - Assessment of the organisation, its structure, quality assurance systems, staff development, and management arrangements
  - Assessment of how the application met the commissioning criteria; this stage was completed by young people, through the Southwark Youth Council
  - Financial health check
  - Final shortlisting against priority commissioning criteria, including location in high-need areas, whether provision duplicated existing activity, whether provision was innovative, and accessibility at weekends and evenings
11. It is proposed that the successful applicants are funded from 1 May 2012 until 31 March 2013.
12. The council has made a commitment to giving young people more power over the youth service budget. In addition to the involvement above, young people had input to the proposals agreed in December, through a series of focus groups in youth groups and schools.

## **KEY ISSUES FOR CONSIDERATION**

13. The 2012-13 commissioning strategy supports the youth service's core objectives to:
  - Improve young people's life chances and reduce antisocial behaviour, and rates of NEET, youth offending and teenage conceptions
  - Provide opportunities for young people's personal and social development
  - Ensure sufficient leisure and educational provision for 13-19 year olds
  - Increase local young people's participation with the service to 25%
  - Ensure young people have real power over 20% of the youth service budget by 2014
  - Deliver a service that is fair, high quality, meets young people's needs and makes best use of resources, including providing a universal service that is open to all as well as targeted support for young people with additional needs
  - Have mix of council and voluntary sector provision, each focused on what they do best
  - Deliver a service that is underpinned by robust needs analysis, smarter commissioning and quality assurance processes

14. The strategy also supports the development of the new delivery arrangements set out in the December 2011 Cabinet report, which will be operational from April. The new model creates a network of council and commissioned provision arranged around locality hubs, with each hub delivering universal activities and additional support from a wide range of young people services. The recommendations in this report cover the commissioning of external providers only, and so represent only one part of the offer to the borough's young people.
15. A hub's central feature is that it is more than a building – it is the focus of the community, and will provide the infrastructure to link a diversity of providers to create an integrated 'youth offer' underpinned by a robust needs analysis, which used the criteria set out in paragraph 8. Each hub will be the base for 'spokes' of outreach workers who work in the surrounding streets and local communities to attract young people into the building. Spokes are also links to community venues or commissioned providers as well as other young people facilities such as those provided by the play or leisure service.
16. The hubs will be located across to borough to ensure the youth service that all parts of the borough are reached, including those areas which have historically been under-represented. Although there were no applications from providers based in the Dulwich locality, the young people in this area will be served by council-run provision as well as borough-wide commissioned activity.
17. The new delivery arrangements employ a twin approach of commissioning borough-wide provision alongside targeted investment in the areas identified through the needs analysis as having greater need. This ensures broad coverage as well as seeking to increase the levels of participation among young people with additional needs.
18. The providers recommended for funding will offer a mix of open-access and targeted provision, as national and local policy recognises the value in providing open-access provision as a way to engage all young people, particularly those who may go on to access targeted or specialist support. Consequently, approximately half the provision recommended for funding will provide open-access activity and support, and it is to be noted that, unlike many councils, Southwark is retaining a universal youth service delivered by council and voluntary sector partners.
19. For targeted provision, the recommendations in this report include NEET projects targeted at areas with the highest NEET levels, with additional projects providing borough-wide activity complementing existing NEET provision. The needs of young people with special educational needs (SEN) were also prioritised. There were no applications targeting substance misuse, and those targeting teenage pregnancy could not demonstrate financial viability. Consequently these priority areas will be supported through open-access activity provided by the council, and the youth service will also work with voluntary sector providers to ensure young people are appropriately signposted, and to explore potential new commissioned activity from April 2013.
20. A small number of organisations previously funded through the last commissioning round have not been recommissioned. This is because the projects either fall outside the borough's boundaries, were unable to demonstrate positive impact, did not submit bids or submitted bids for activity which would

duplicate existing provision. These projects account for a small proportion, less than 15%, of attendances in 2011/12. In contrast, a number of new projects are being funded for the first time, which reflects the greater focus on quality and local need. New projects account for 11% of recommended funding allocations, and were all projects given strong support by the young people involved in the commissioning process.

21. Over the duration of the grants, the youth service will be working closely with its commissioned partners to develop smarter commissioning arrangements which include the development of contract specifications and quality assurance processes to take effect from April 2013. This transition will include working with voluntary sector partners to ensure commissioned provision has maximum positive impact on outcomes and complements the new delivery arrangements from April 2012. The provision of monitoring information to enable the development of robust quality assurance processes will be required for all organisations in receipt of grant funding.

### **Policy implications**

22. The 2012-13 commissioning strategy is aligned with existing strategic policy frameworks including the 2010-2013 Children and Young People's Plan (CYPP) and A Fairer Future for All, as agreed by the Cabinet in June 2010.
23. The involvement of young people in developing the commissioning strategy also supports the service's commitment to ensure young people have control over 20% of the youth service budget by 2014.

### **Community impact statement**

24. Resident feedback on council services consistently rates facilities for youth services as the most important priority to 'get right'. This feedback is complemented by the views of children and young people, who consistently say their top priorities are the provision of targeted work for the most vulnerable young people alongside high-quality, universally available youth provision. These views have underpinned the 2012-13 commissioning strategy and the proposals outlined in this report will ensure that the youth service is able to offer more higher-quality provision that more young people will want and be able to access.
25. As outlined above, previously funded organisations that have been successful in this commissioning round account for a vast majority of attendances, over 85% of the young people attending commissioned provision in 2011-12. It is intended that the wide range of activities they provide are expanded through the addition of new projects covering arts, sports, theatre, horticultural (SEN), volunteering and multimedia. It is intended that the new youth service – including council-run provision and commissioned provision – reaches almost double the number of young people reached by the existing youth service.
26. The reach and take-up of all commissioned provision will be monitored closely over the coming year to ensure that the intended outcomes are achieved. It is intended that young people will be involved in developing and delivering these quality assurance processes.
27. Looking at particular protected characteristics, historically girls have been under-represented as youth service users, accounting for around 40% of attendances at

commissioned provision in 2011-12 compared to 58% of the secondary population, according to the 2011 January school census. The 2012-13 commissioning strategy has sought to address this through funding provision that – considered as a whole – as appealing to girls and boys.

28. The ethnic make-up of young people attending youth provision in 2011-12 broadly reflected the secondary population. With the vast majority of provision commissioned to April 2012 recommissioned for 2012-13, it is anticipated that the ethnic make-up of service users will be unaffected going forward.
29. Around 3% of the secondary population has a statement of special educational needs. This group has been under-represented in the young people attending youth provision historically. To reflect this, some of the new provision commissioned in this round is specifically targeted at young people with special educational needs.
30. All the organisations supported under this grant programme are required to provide monitoring information that demonstrates their commitment to inclusion. In particular, all organisations will be required to provide information on the ethnicity and gender of their participants and staff.

### **Financial implications**

31. This report is seeking approval for the 2012-13 commissioning allocations detailed in Appendix 1. The total allocation of £488k will be funded from the 2012-13 early intervention grant allocation of £500k for grant commissioning.
32. This is line with the new delivery model detailed in the 'Changes to delivery arrangements for the youth service' Cabinet report in December 2011.
33. The duration of this commissioning round will be to 31 March 2013, after which a full tender exercise will need be undertaken.

### **Legal implications**

34. As set out in the supplementary advice below.

### **Consultation**

35. The youth service has conducted wide-ranging consultations to underpin the development of its new arrangements, including the 2012-13 commissioning strategy. This included a workshop independently facilitated by the National Youth Agency (NYA) for young people, staff, members, professionals and providers which looked at what the borough's youth services could look like.
36. Following this workshop, the service further consulted young people – both users and non-users of the service – about what design principles should underpin the future service model. Meetings have also taken place with a selection of voluntary sector providers which have both endorsed the strategy and assured the authority that there is both the capacity and will within the sector to support the delivery of the new arrangements. In addition, as described in this report, young people were also central to selecting the 2012-13 commissioning programme's awards.

## **SUPPLEMENTARY ADVICE FROM OTHER OFFICERS**

### **Strategic Director of Communities, Law & Governance**

37. Officers from the Contracts and Employment Section of Legal Services have reviewed this report and confirm that under the provisions of Part 3D of the council's Constitution the Cabinet Member for Childrens Services approve the recommendations that are set out in this Report. The report confirms that the proposed distribution of grant funding is consistent with national and corporate policy and objectives.
38. The Equality Act 2010 introduced a single public sector equality duty (PSED). This duty requires us to have due regard in our decision making processes to the need to:
- (a) Eliminate discrimination, harassment, victimisation or other prohibited conduct;
  - (b) Advance equality of opportunity between persons who share a relevant protected characteristic and those who do not
  - (c) Foster good relations between those who share a relevant characteristic and those that do not share it.

The relevant protected characteristics are age, disability, gender reassignment, pregnancy and maternity, race, religion or belief, sex, sexual orientation. The PSED also applies to marriage and civil partnership, but only in relation to (a) above.

39. The Council is required to act in accordance with the equality duty and have due regard to the duty when carrying out its functions, which includes making decisions in the current context.
40. The report refers to the need for delivery arrangements for the youth service to be reconfigured following a decision by the Council Assembly to achieve budget savings. As part of the process for deciding how the reduction in funding is to be implemented, it is necessary to prepare robust equalities impact assessments or equality analysis in accordance with the Equality Act 2010 in accordance with good practice at critical stages as proposals in relation to spending reductions are made which identify the potential or actual effects the spending reduction could have in respect of disability, gender, race and religion or belief, sexual orientation, age and human rights.
41. The report author refers at paragraphs 27 to 30 the fact that equalities have been considered whilst developing the recommendations an equalities impact assessment and analysis has been undertaken in accordance with Southwark's Approach to equality and steps have been put in place to mitigate impact in accordance with good practice.
42. The equality duty requires public bodies to have an adequate evidence base for our decision making; consultation/engagement is a useful tool to provide an adequate evidence base. Case law has shown how important it is for public bodies to consult/engage to ensure that we understand the impact our decisions have on our community. In addition the "Southwark Compact" agreement between

statutory agencies and voluntary, community and faith organisations in Southwark notes that such consultation can inform decision making.

43. In paragraphs 24, 35 and 36 of this report, the report author confirms that consultation has been undertaken with the voluntary sector to ascertain their views and assist with developing a reconfigured programme in accordance with good practice.

44. The SDCLG notes the proposal to change the existing grant funding arrangements to a contractual basis underpinned by formal service specifications, and will advise and assist officers in connection with the formation of appropriate legal documentation which will confirm and record the Council's requirements.

#### Finance Director (CS0209/AN)

45. Comments are included in the body of the report.

#### BACKGROUND DOCUMENTS

Background Papers	Held At	Contact
2012-13 Youth Commissioning Strategy	Youth Service, Children's Services, 160 Tooley Street	Sarah Williams, 020 7525 1523

#### APPENDICES

No.	Title
Appendix 1	2012-13 grants allocations

#### AUDIT TRAIL

<b>Lead Officer</b>	Romi Bowen, Strategic Director of Children's Services	
<b>Report Author</b>	Pat Shelley, Head of Youth Services	
<b>Version</b>	Final	
<b>Dated</b>	13 April 2012	
<b>Key Decision?</b>	Yes	
<b>CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER</b>		
<b>Officer Title</b>	<b>Comments Sought</b>	<b>Comments included</b>
Strategic Director of Communities, Law & Governance	Yes	Yes
Finance Director	Yes	Yes
Procurement	Yes	No
<b>Cabinet Member</b>	Yes	Yes
<b>Date final report sent to Constitutional Team</b>	13 April 2012	